

FIVE-YEAR COMPARISON OF TOTAL STAFFING BY CITY SERVICE AREA

CITY SERVICES AREAS	Dept.	1 2003-2004 ADOPTED	2 2004-2005 ADOPTED	3 2005-2006 ADOPTED	4 2006-2007 ADOPTED	5 2007-2008 ADOPTED
COMMUNITY AND ECONOMIC						
DEVELOPMENT						
Arts and Cultural Development	Econ. Dvlp.	25.31	22.82	13.50	13.00	14.00
Business/Job Attraction, Retention, Expansion and Creation	Econ. Dvlp.	10.10	9.30	12.80	11.90	11.90
Convention Facilities	Conven. Fac.	96.87	73.36	84.75	84.75	85.75
Development Plan Review and Building Construction Inspection	PBCE	204.95	207.45	206.45	212.95	223.95
Fire Safety Code Compliance	Fire	38.50	31.50	17.25	21.25	21.40
Increase the Affordable Housing Supply	Housing	11.30	9.80	9.20	9.35	9.35
Long Range Land Use Planning	PBCE	26.45	31.45	30.45	35.95	36.95
Maintain the Existing Affordable Housing Supply	Housing	45.70	30.50	31.80	31.90	33.20
Outdoor Special Events	Econ. Dvlp.	4.00	4.00	4.00	5.00	5.00
Provide Services to Homeless and At-Risk Population	Housing	3.85	3.40	3.30	3.30	4.30
Regulate/Facilitate Private Development	Pub. Works	48.72	58.72	52.02	53.99	56.77
Workforce Development	Econ. Dvlp.	22.90	24.70	21.70	40.70	40.70
Strategic Support		33.90	63.53	54.69	65.06	66.76
Total Community and Economic Development		572.55	570.53	541.91	589.10	610.03
ENVIRONMENTAL AND UTILITY SERVICES						
Manage Potable Water	ESD	33.93	32.37	32.52	33.62	32.20
Manage Recycled Water	ESD	20.41	16.28	16.13	15.03	16.63
Manage Recycling and Garbage Services	ESD	44.72	46.59	47.46	49.91	35.89
Manage Urban Runoff Quality	ESD	20.84	23.65	24.21	25.33	28.69
Manage Wastewater	ESD	259.06	263.15	261.72	271.15	298.23
Protect Natural and Energy Resources	ESD	9.96	7.46	6.46	6.46	5.86
Sanitary Sewer Maintenance	Trans.	92.80	89.95	89.85	89.85	89.85
Storm Sewer Management	Trans.	53.04	52.64	53.84	53.44	51.69
Strategic Support		55.58	60.17	64.17	67.84	65.84
Total Environmental and Utility Serv	ices	590.34	592.26	596.36	612.63	624.88

NEIGHBORHOOD SERVICES

CITY SERVICES AREAS (CONTERN)	l n	1 2003-2004	2 2004-2005	3 2005-2006	4 2006-2007	5 2007-2008
CITY SERVICES AREAS (CONT'D.)	Dept.	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADOPTED
NEIGHBORHOOD SERVICES (CON						
Provide Access to Information, Library	Library	274.60	259.89	270.31	282.43	271.43
Materials and Digital Resources		05.50	70.44	04.60	400.00	00.02
Strategic Support		85.50	70.11	91.60	108.00	89.93
Total Neighborhood Services		1,408.86	1,235.86	1,181.30	1,220.19	1,214.01
PUBLIC SAFETY						
Crime Prevention and Community Education	Police	111.59	93.21	81.21	88.00	81.31
Emergency Preparedness and Planning	Em. Svcs.	1.75	1.50	1.50	2.50	4.50
Emergency Response	Fire	717.20	718.20	720.20	748.20	761.60
Emergency Response and Recovery	Em. Svcs.	1.25	0.50	0.50	0.50	0.50
Fire Prevention	Fire	6.30	6.30	21.05	22.05	21.70
Independent Police Oversight	IP Auditor	4.50	4.50	4.50	4.50	4.50
Investigative Services	Police	363.00	345.63	338.48	342.85	334.00
Regulatory Services	Police	20.00	19.00	19.00	16.00	19.00
Respond to Calls for Service	Police	1,078.50	1,090.00	1,082.00	1078.00	1,095.00
Special Events Services	Police	6.50	6.50	6.50	6.50	6.50
Strategic Support		292.90	263.68	267.51	270.76	270.11
Total Public Safety		2,603.49	2,549.02	2,542.45	2,579.86	2,598.72
TRANSPORTATION AND AVIATION SERVICES	N					
Airport Customer Service	Airport	290.93	273.34	264.70	256.88	264.63
Airport Environmental Management	Airport	30.05	24.00	18.95	20.00	19.85
Community Air Service	Airport	7.22	6.68	7.77	8.66	6.91
Parking Services	Trans.	42.99	45.64	45.64	54.44	57.44
Pavement Maintenance	Trans.	69.17	62.62	54.47	57.47	62.47
Street Landscape Maintenance	Trans.	68.05	61.90	63.20	61.26	56.01
Traffic Maintenance	Trans.	53.35	46.35	45.60	45.60	41.60
Traffic Safety Services	Police	61.00	62.00	54.00	63.00	67.00
Transportation Operations	Trans.	80.90	64.90	61.90	63.80	60.80
Transportation Planning and Project						
Delivery	Trans.	43.00	37.30	35.30	33.70	43.70
Strategic Support		107.00	100.01	104.61	112.06	111.71
Total Transportation and Aviation Ser	rvices	853.66	784.74	756.14	776.87	792.12

CITY SERVICES AREAS (CONT'D.)	Dept.	1 2003-2004 ADOPTED	2 2004-2005 ADOPTED	3 2005-2006 ADOPTED	4 2006-2007 ADOPTED	5 2007-2008 ADOPTED
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STRATEGIC SUPPORT						
Administer Retirement Plans	Retirement	21.10	21.10	23.98	25.48	25.73
City-Wide Data Management	Info. Tech.	2.85	N/A	N/A	N/A	N/A
Debt Management	Finance	N/A	15.23	10.48	10.40	7.25
Disbursements	Finance	18.90	17.37	18.70	18.55	17.55
Employee Benefits	HR*	10.15	10.00	11.12	11.62	11.62
Employment Services	HR*	12.00	10.00	11.00	11.00	14.00
Equality Assurance	Pub.Works	12.00	11.00	N/A	N/A	N/A
Facilities Management	Gen. Svcs.	85.00	78.00	98.00	105.50	109.00
Financial Management	Finance	66.07	N/A	N/A	N/A	N/A
Financial Reporting	Finance	17.32	15.02	15.27	14.55	14.70
Fleet and Equipment Services	Gen. Svcs.	90.00	81.50	89.50	89.50	88.50
Health and Safety	HR*	30.50	29.50	28.50	28.50	38.50
Manage and Support the Information Technology Infrastructure	Info. Tech.	N/A	50.50	43.50	44.00	45.45
Materials Management	Gen. Svcs.	18.55	16.55	N/A	N/A	N/A
Network and Communication Services	Info. Tech.	41.48	N/A	N/A	N/A	N/A
Performance Development	HR*	3.00	3.00	2.00	5.00	4.00
Plan, Design and Construct Public Facilities and Infrastructure	Pub. Works	352.76	286.18	284.13	275.31	272.83
Provide Enterprise Technology Systems and Solutions	Info. Tech.	N/A	32.50	33.50	35.50	86.55
Purchasing	Gen. Svcs.	14.70	12.70	N/A	N/A	N/A
Purchasing and Materials Management	Finance	N/A	N/A	26.00	27.67	32.40
Revenue Management	Finance	N/A	47.70	52.05	53.05	57.87
Support Departmental Technology Services	Info. Tech.	N/A	25.00	16.00	15.00	15.00
Technology Customer Support	Info. Tech.	69.46	N/A	N/A	N/A	N/A
Technology Solutions Consulting	Info. Tech.	4.96	N/A	N/A	N/A	N/A
Technology Strategic Planning	Info. Tech.	1.30	N/A	N/A	N/A	N/A
Strategic Support		96.83	93.86	84.75	86.13	91.28
Subtotal * Formerly known as Employee Services		968.93	856.71	848.48	856.76	932.23

CITY SERVICES AREAS (CONT'D.)	Dept.	1 2003-2004 ADOPTED	2 2004-2005 ADOPTED	3 2005-2006 ADOPTED	4 2006-2007 ADOPTED	5 2007-2008 ADOPTED
STRATEGIC SUPPORT (CONT'D.)						
Mayor, City Council, and Appointees						
Analyze, Develop and Recommend	City Mgr.	25.80	26.30	26.25	28.90	27.40
Public Policy	, 0					
Audit Services	City Auditor	18.00	16.00	16.00	16.00	17.00
Facilitate the City's Legislative Process	City Clerk	13.00	11.00	11.50	12.50	15.50
Lead and Advance the Organization	City Mgr.	15.40	13.40	13.40	10.15	10.15
Legal Representation	City Atty.	43.10	40.90	46.40	46.40	44.80
Legal Transactions	City Atty.	43.22	37.42	39.22	40.52	39.12
Manage and Coordinate City-Wide	City Mgr.	23.30	22.30	23.35	22.70	49.45
Service Delivery						
Strategic Support		33.80	30.30	29.00	30.70	16.70
Subtotal Mayor, City Council, and Ap	pointees	215.62	197.62	205.12	207.87	220.12
Total Strategic Support		1,184.55	1,054.33	1,053.60	1,064.63	1,152.35
TOTAL CITY SERVICE AREA STAF	FING	7,213.45	6,786.74	6,671.76	6,843.28	6,992.11